

2024 Business Plan

**Design to be updated in 2024 to align with Coquitlam's 2024-2027 Strategic Plan.*



Themes



Community Safety



Housing Affordability and Supply



Equity, Diversity and Inclusion



Reconciliation

Goals

Safe and Complete Neighbourhoods



Local Economy and Local Jobs



Healthy Community and Active Citizens



Sustainable Services, Environment and Infrastructure



Excellence in City Governance



Business Plan Items

- A** Community Wildfire Preparedness
Regional and Provincial Housing Leadership
Southwest Housing Review
- B** Burke Mountain Village Development Planning
Hazel/Coy Neighbourhood Plan
- C** Building Safer Communities Program
Community Police Office Strategy
First Responder Pre-Hospital Care
Heritage Management Strategy

- A** Strategic Transportation Plan Update
- B** Economic Development Competitiveness Study
Festival and Events Strategy
- C** Cedar Drive Utility and Road Implementation
Corporate Partners and Sponsorship Program Review
Road Safety Strategy

- A** Northeast Community Centre (NECC) and Park Design
Spani Pool Renewal and Expansion Construction
Town Centre Park Community Centre Renovation
- B** Blue Mountain Park Master Plan
Library Services and Spaces Study
Planet Ice Future Planning
Sport Field Strategy
Town Centre Park Master Plan Update
- C** Access to Recreation
Art in Public Spaces Program
Fraser Mills Community Centre and Park Planning
Glen Park Phase 3 Planning
Major Recreation and Cultural Facilities Roadmap

- A** Burke Mountain Joint School/ Park Site Planning
Climate Action Plan
- B** Construction Site Impact Mitigation Initiatives
- C** Micromobility Capital Projects
Urban Forest Management Strategy

- A** Accessibility Plan Initiation
Corporate Strategy to Respond to Provincial Legislation
DCC Bylaw and Development Financing Update
Development Application Program (DAPR) Core Review
Government-to-Government Reconciliation Partnership Building
Technology Modernization Strategy
- B** Hazard, Risk and Vulnerability Analysis Update
Talent and Retention Strategy

LEGEND

Priorities:

- A** **Priority:** Initiatives that are most strongly supported as top priorities for the current year because they meet the majority of the following criteria:
 - > Considerable budget impact
 - > Human resource effort
 - > Significant Council or community interest
 - > Dependence on external partners
 - > Mandatory or legislated
- B** **Priority:** Initiatives that are supported as priorities because they meet some of the above criteria; however, they may be deferred if circumstances throughout the year dictate.
- C** **Priority:** Initiatives that are important but may be deferred if time and resources are not available.

Departments by Colour:

- City Manager
- Deputy City Manager
- Corporate Services
- Engineering and Public Works
- Community Safety
- Parks, Recreation, Culture and Facilities
- Planning and Development

Work Plan Items

Foundational Work that Supports the Business Plan and Organizational Effectiveness

- | | | | |
|---------------------------------------|---------------------------------|--------------------------------------|--------------------------|
| Business Improvement Initiatives | Financial Systems Modernization | Metro Vancouver Projects | Space Planning Strategy |
| Child Care Partnership Implementation | Hybrid Work | Official Community Plan (OCP) Review | Streetscape Enhancements |
| Collective Bargaining | ICT Infrastructure Upgrades | Police Model Review | Strategic Plan Renewal |
| Fees, Rates and Charges Reviews | Land Management Activities | Regional Transportation Initiatives | |