



Business Plan

2025

Coquitlam's Business Plan is the City's yearly action plan. It outlines initiatives to achieve Council's nine strategic priorities and vision of a community where people choose to live, learn, work, and play. The Business Plan focuses the City's resources on what matters most each year, particularly items with high budget impact, strong Council or community interest, external dependencies or mandated requirements.

Council sets priorities in the Business Plan based on strategic priorities, public feedback, the Community Satisfaction Survey, ongoing initiatives, and required actions. The Business Plan also includes critical programs and foundational work items, which go beyond the City's day-to-day business, require significant resources, and are essential for ensuring operational success.

2025 Business Plan

These nine strategic priorities lead the City's 2025 Business Plan, as well as Critical Programs and Foundational Work Items.

Council's Strategic Priorities



Community Safety



Housing



Environmental Sustainability



Critical Infrastructure



Workplace and People



Community Amenities



Financial Excellence and Operational Efficiency



EDI, Reconciliation and Social Cohesion



Economic Vitality

Business Plan Priorities

A **Priorities** generally have: high budget or resource impact; strong Council or community interest; external dependencies and/or legislative requirements.

- Accessibility and Inclusion Plan
- Building Permit Digitization and Portal Development
- Burke Mountain Athletic Park Design and Construction
- Climate Action Plan
- New Development Financing Framework
- Northeast Community Centre and Park Design
- Official Community Plan Review
- Planet Ice Future Planning
- Rental Incentives Program Review
- Small-Scale Multi-Unit Housing Program
- Sports Field Strategy Update
- Transportation Plan Update
- Technology Modernization Strategy
- Transit-Oriented Areas Update

B **Priorities** meet some of the criteria above but may be deferred to respond to evolving circumstances.

- Cedar Drive Utility and Road Construction
- Community Safety Strategy
- Corporate Partners Program and Sponsorship Policy Review
- Demolition and Deconstruction Policies
- Emergency and Disaster Management Act Implementation Strategy
- Festival and Events Strategy
- Financial Systems Modernization
- Fraser Mills Community Centre and Park Planning
- Infrastructure Funding Gap Review
- Joint Coquitlam and kwikwā'łəm Flood Mitigation Design
- Major Recreation and Cultural Facilities Roadmap
- Road Safety Strategy
- Talent and Retention Strategy
- Town Centre Park Master Plan

C **Priorities** are important, but can be deferred if time or resources are limited.

- Art in Public Spaces Plan
- Blue Mountain Park Master Plan
- Building Safer Communities Program
- Glen Park Improvements Planning
- Nelson Street Improvements
- Pipeline Road Improvements
- Provincial Government Downloading Financial Review
- Streetscape Enhancement Projects
- Urban Forest Management Strategy

Critical Programs and Foundational Work Items

Work beyond the City's day-to-day operations that is essential for success and requires significant resources.

- Business Improvement Initiatives
- Capital Projects Delivery Framework
- Certified Professionals Program
- Childcare Partnerships
- City Lands Management Activities
- City Response to Provincial Legislation
- Community Wildfire Preparedness
- Construction Site Impact Mitigation Initiatives
- Development Application Process Review
- Economic Development Strategy Implementation
- Financial Internal Controls and Risk Registry
- First Responder Pre-Hospital Care
- Government-to-Government Reconciliation Partnership Building and Activities
- Housing Accelerator Fund Action Plan
- Housing Needs Assessment Implementation
- Metro Vancouver Capital Project Response
- Police Model Review
- Property Tax and Utility Initiatives
- Regional Transportation Initiatives
- School Board By-Election
- Technology Infrastructure Upgrades

Integrated Planning Process

The Business Plan is part of Coquitlam’s integrated planning framework, which ensures that taxpayer dollars are spent wisely, in a forward-looking, coordinated and thoughtful manner. The framework comprises separate but complementary planning processes that support the City’s overall vision and mission, and enables the City to align its activities and resources to achieve the strategic priorities and annual business plan actions set by Council.

The Strategic Plan, supported by the Business Plan, is the cornerstone of the City’s integrated planning framework. It outlines the City’s values and strategic priorities.

