







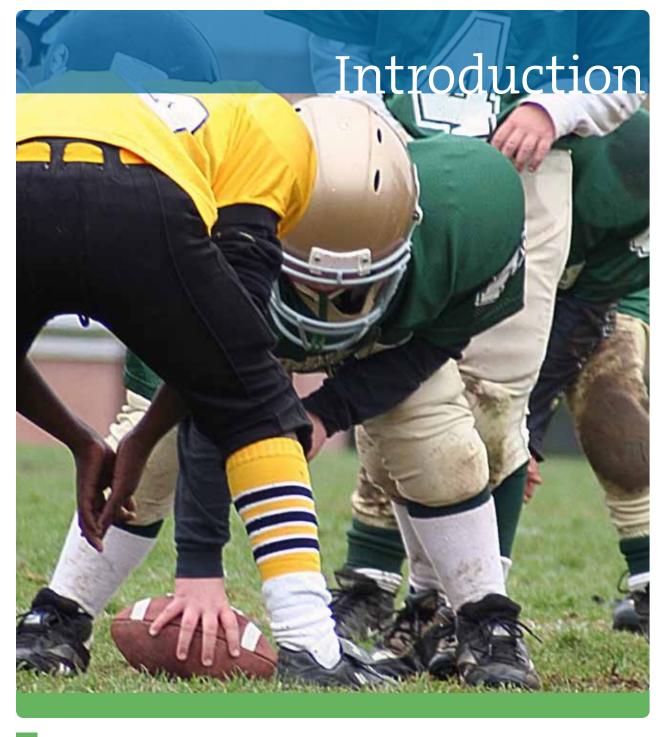


Above all... Coquitlam

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The City of Coquitlam would like to recognize jcp & associates for their work in facilitating the Coquitlam Sports Field Strategy 2013 – 2023



The City is facing an increasingly diverse cultural and changing population and continues to be one of the fastest growing areas in Metro Vancouver and Canada. Coquitlam's continuous growth and change challenges the City's ability to be flexible and meet the increasing demands on its current and future infrastructure.

The first Sports Field Strategy, adopted in 2002, was intended to provide a strategy for the provision of playing fields and ball diamonds in the City for ten years. At that time, community satisfaction with sports fields was very low. Strong Council support, together with Casino funding, elevated the plan and implementation was complete by 2009. In 2012, the Ipsos Reid Citizen Satisfaction Survey showed a 92 percent satisfaction rate with sports fields.

The City of Coquitlam maintains an inventory of 75 sports fields (42 playing fields and 33 ball diamonds) to support 28 community field sport organizations in delivering field sport opportunities to the community. The sports clubs provide skill development, active participation and coaching development, and through the Coquitlam Field Sport Association ("CFSA"), advice to the City on policies, planning and development of sports field infrastructure.

The success of the 2002 plan has created a reputation for Coquitlam as a leader in the sporting community with scarcity of fields no longer being an issue. In 2013, an updated plan to sustain infrastructure and look at replacement fields, including full assessment of current inventory, became necessary. Currently, there is no lifecycle replacement program and additional field inventory will require increased operating costs. A review of field ratio provision standards will continue to provide a baseline, and further analysis will ensure the need and demand by Coquitlam, as a community, is balanced.







Rationale

The objective of the Sports Field Strategy is to identify a long-term vision and community priorities and set strategic direction for the provision of sports field infrastructure that addresses growth, standards, industry trends and sustainability to guide future decision making.

Background

The first "Coquitlam Sports Field Strategy: 2002-2011" analyzed field sport issues and trends, and recommended priority field sport infrastructure investments. The result was an accelerated completion of infrastructure projects with a value of \$25 million.

Preliminary work on sports field planning began in 2009, and that work provided background for this strategy.

An updated Sports Field Strategy will support the Parks, Recreation and Culture Master Plan by providing the long-term vision for the provision of field sport amenities in Coquitlam. It is a critical building block that provides detailed technical analysis to support the investment and sustainability priorities for the next ten years, and should be considered in the context of all other competing priorities to provide a complete picture for future capital planning.

Purpose

The purpose of the 2013 to 2023 Sports Field Strategy is to include a review and update of provision standards, participation and industry trends and best practices, as well as an updating of pressures, issues, challenges and opportunities related to field design, practice and game facilities, clustered and single fields, learn-to-play and competition, single and multi-sport use, and new and emerging sports.

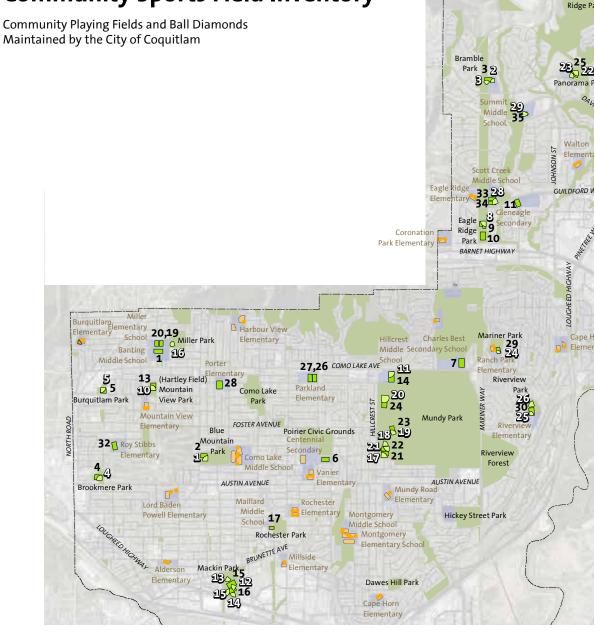
This strategy will also clarify a long-term vision for the provision of field sport in Coquitlam, including the sustainability of existing infrastructure such as the lifecycle replacement of natural grass and artificial turf fields, and priorities for growth.

Playing Fields

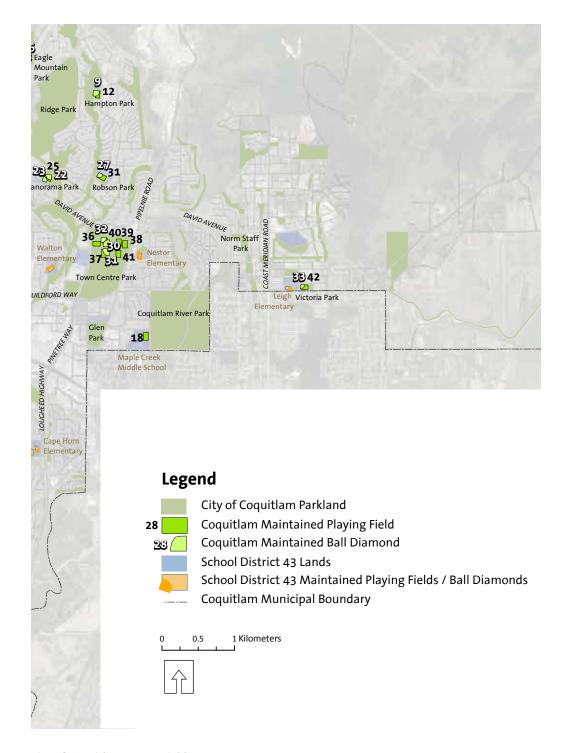
- Banting Middle School Field (IR)
- 2 Blue Mountain Park Field (IR, LT)
- Bramble Park Field (IR)
- 4 Brookmere Park Field (IR)
- Burguitlam Park Field (IR)
- 6 Centennial Secondary School Field (IR)
- 7 Dr. Charles Best Secondary School Field (LT)
- 8 Eagle Mountain Park Field (IR)
- 9 Eagle Ridge North Field (IR)
- 10 Eagle Ridge South Field (IR)
- Gleneagle Secondary School Field (IR) 11
- Hampton Park Field (IR) 12
- Hartley Field (Mountain View Park) 13
- Hillcrest Middle School Field (IR) 14
- 15 Mackin Park - North Field (IR)
- 16 Mackin Park - South Field (IR)
- Maillard Middle Rochester Park Field (IR) 17
- 18 Maple Creek Middle School Field (IR)
- Miller Park Elementary School East Field (IR) 19
- 20 Miller Park Elementary School - West Field (IR)
- Mundy Park Mundy 1 Field (IR) 21
- 22 Mundy Park - Mundy 2 Field (IR)
- 23 Mundy Park - Mundy 3 Field
- 24 Mundy Park - Mundy 4 Field (IR, LT)
- 25 Panorama Park Playing Field (IR)
- 26 Parkland Elementary School - East Field (IR)
- 27 Parkland Elementary School - West Field (IR)
- 28 Porter Elementary School Field (LT)
- 29 Ranch Park Elementary School Field (IR)
- 30 Riverview Park Field (LT)
- 31 Robson Park Field (LT)
- 32 Roy Stibbs Elementary School Field (IR)
- 33 Scott Creek Middle School Field - North (IR)
- 34 Scott Creek Middle School Field - South (IR)
- 35 Summit Middle School Field (IR)
- 36 Town Centre Park - Cunnings Field (LT)
- 37 Town Centre Park - South Field (IR)
- 38 Town Centre Park - East Field (Ted Fridge Field) (LT)
- 39 Town Centre Park - West Field (Dominic Mobilio Field) (LT)
- 40 Town Centre Park - North Field (IR)
- 41 Town Centre Park - Percy Perry Stadium Field (LT)
- 42 Victoria Park Field
 - IR Irrigation
 - LT Sports Field Lighting



Maintained by the City of Coquitlam



7 Mountain



Ball Diamonds

5

- 1 Blue Mountain Park Ball Diamond (IR, LT)
- 2 Bramble Park Ball Diamond East (IR)
- 3 Bramble Park Ball Diamond West (IR)
- 4 Brookmere Park Ball Diamond (IR)
 - Burquitlam Park Ball Diamond (IR)
- 6 Eagle Mountain Park North Ball Diamond (IR)
- 7 Eagle Mountain Park South Ball Diamond (IR)
- 8 Eagleridge Park Ball Diamond (IR)
- 9 Hampton Park Ball Diamond (IR)
- 10 Hartley Ball Diamond (Mountain View Park)
- 11 Hillcrest Middle School Ball Diamond (IR)
- 12 Mackin Park East Ball Diamond (IR)
- 13 Mackin Park North Ball Diamond (IR)
- 14 Mackin Park Southeast Ball Diamond (IR)
- 15 Mackin Park Southwest Ball Diamond (IR)
- 16 Miller Park Ball Diamond
- 17 Mundy Park Mundy 1 Ball Diamond (IR)
- 18 Mundy Park Mundy 2 Ball Diamond (IR)
- 19 Mundy Park Mundy 3 Ball Diamond
- 20 Mundy Park Mundy 4 Ball Diamond (IR, LT)
- 21 Mundy Park Mundy 5 Ball Diamond (IR, LT)
- 22 Panorama Park Northeast Ball Diamond (IR)
- 23 Panorama Park Southwest Ball Diamond (IR)
- 24 Ranch Park Elementary School Ball Diamond (IR)
- 25 Riverview Park All Weather Ball Diamond (LT)
- 26 Riverview Park Ball Diamond
- 27 Robson Park Ball Diamond (LT)
- 28 Scott Creek Middle School Ball Diamond (IR)
- 29 Summit Middle School Ball Diamond (IR)
- 30 Town Centre Park TC North Ball Diamond (IR)
- 31 Town Centre Park TC South Ball Diamond (IR)
- 32 Town Centre Park- Mosquito Ball Diamond (IR)
- 33 Victoria Park Ball Diamond

IR - Irrigation

LT - Sports Field Lighting





The "Sports Field Strategy: 2013 – 2023" provides a vision and sets strategic direction for sports field sustainability and development for the next ten years and beyond, and for the delivery of field sport infrastructure in Coquitlam, working in partnership with the CFSA and its member sport organizations. The goals of this updated strategy are to set priorities for sustaining existing fields, as well as to provide for future needs as the community grows, as field sports evolve, and within the context of new Parks, Recreation and Culture Master Plan.

Consultation and Research

The consultation process included working closely with a variety of field sports stakeholders in a review of pressures, issues, challenges and opportunities in a changing context. Taking trends and best practices into consideration, the focus was on developing options to refocus energy and resources for the future. Research was undertaken on sport participation and trends locally, regionally, provincially and nationally, and on current field inventory condition assessment and use.

Participation and Inventory

Findings indicate that despite population growth, registered participation levels in field sports organizations have been relatively flat, even dropping below 2001 numbers, from 7995 to 7696 in 2012. Coquitlam's participation rate in 2001 was 70 per 1000, and in 2012 it dropped to 57 per 1000, which is lower than comparable communities. Sports such as baseball and softball are decreasing, field hockey and field lacrosse are increasing significantly, and soccer continues to grow steadily. Despite the lack of an increase in participation, a demand for fields at peak times continues to be high. These participation levels don't account for high school or casual use of fields. Casual use appears to be increasing significantly, particularly at Town Centre Park, but has not been tracked on a regular basis.

Of the 75 sports fields in the community, 65 are grass, five are all weather rock dust and five are artificial turf. Much of the current grass field inventory is past its lifecycle replacement and all five of the current artificial turf fields will require replacement over the next ten years. Field ratio standards have typically been used as a benchmark for determining the number of playing fields and ball diamonds that are needed in communities. These are less relevant due to individual community variables such as participation levels and land resource base. Coquitlam currently provides a field ratio standard of 0.45 per 1000 for playing fields and 0.33 per 1000 for ball diamonds. Playing field numbers exceed targets set in 2001 and ball diamonds meet the set target for population. Coquitlam's field ratio standard ranks in the middle of sample communities in the Lower Mainland. These findings indicate that, at this time, no additional field inventory is needed. The quality of current fields needs to be upgraded to allow more practice and game time at peak periods and efforts need to be made to increase participation in field sports.

The predicted growth and changing demographics in the community over the next ten years in the Northeast area, combined with the increased density related to rapid transit development, will require sufficient quality sports fields that can sustain increased use, meet growing demand and maintain flexibility in design and use. The Celebrate Coquitlam Strategy and the feasibility initiative for the multi-sport facility provide some synergies in the achievement of the Sports Field Strategy. School District 43 is a partner in the provision of land for sports fields as 44 percent of fields allocated for community use are on School District and shared land sites. Effective agreements are critical to the ongoing program and success of sports fields for the community.







Strategic Themes

In moving forward, decision-making criteria developed by the stakeholders will ensure limited resources are focused on priorities where the best return on investment would be gained.

The aim of the strategy is to provide sports field assets that serve the community today and into the future. The means to achieve this aim is to focus efforts to enhance, redevelop or develop outdoor sport infrastructure in order to improve quality, and build and maximize capacity for organizations and the community as a whole.

The foundation of guiding principles and sports field design standards adopted in the previous strategy and consultation continues to provide the building blocks for this strategy.

Five strategic themes were identified and developed in the workshops which supported the vision and mission for sports fields in Coquitlam. The key strategic themes are:

- Sustainability;
- Multi-Use Sites:
- New Development and Opportunities;
- Building Relationships; and
- Optimizing Resources.

Goals and Actions

These themes provide the framework for the identification of strategic priorities and actions:

- ► To provide one additional artificial turf field in the short term by converting one grass field;
- To replace five artificial turf fields that will be at the end of their functional lifecycle during the next ten years;
- To replace five natural grass fields in the course of the strategy;
- To provide a pilot test site for a synthetic, strong grass mix in the short term;
- To explore opportunities over the course of the plan to work with School District 43 at multi-use sites to provide additional and/or enhanced sport field assets and amenities for the community benefit;
- To explore strategies in the short term to improve multi-sport use and inter sport collaboration at Town Centre such as a TC Users Task Force;
- To explore strategies in the medium term to improve and invest at Town Centre (such as the field house) as the premier outdoor field sport hub;

- ➤ To add servicing infrastructure such as washrooms, change rooms, storage and event staging to support other sports, activities and events when redeveloping or developing multi-use sites over the course of the plan; and
- To plan for and assemble lands at the Gilleys Trail site over the course of the plan to provide a future location for a destination City park with multi-sport fields.

Other actions in the strategy will support these priorities such as increasing participation, improving agreements with School District 43, expanding opportunities on multi-use sites, ongoing consultation and review of the plan, improving annual maintenance, enhancing collaboration with sport clubs and organizations, reviewing the Allocation Policy, and annual priority setting for capital projects.

Consultation and engagement with community field sport representatives has proved invaluable in helping to identify key strategies and community priorities for re-investment and development. An ongoing partnership and strengthened relationship with the CFSA in the ongoing implementation and review of the strategy will help ensure its success.



The Sports Field Strategy recommendations can be achieved within a combination of capital field reserves, annual sports field capital, current operating budgets and Development Cost Charges as development occurs. The approved five year financial plan includes the provision of \$775,000 annually for the sports field program with an accumulated unallocated fund of \$2.537 million as of April 2013. Field replacement reserves with contributions from users for artificial turf, as well as grants, sponsorships and fundrasing, will also be considered to enhance the plan. Sports Field Strategy projects are identified along with an implementation and funding plan for Council consideration. Priority projects will be brought forward as part of the annual capital budget development and approval process.

Total Available Funding \$10,287,866

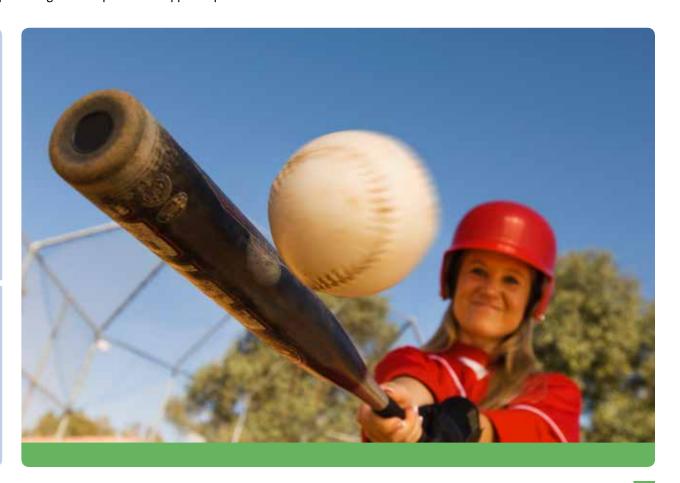
Capital Reserve \$2,537,866 (as at 30/04/2013)

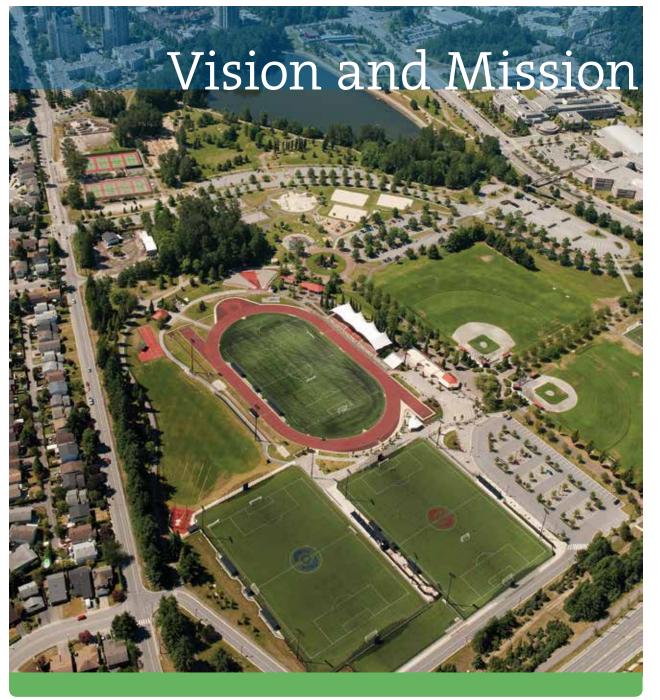
Annual Capital \$7,750,000 (\$775,000/ year x 10 years)

Potential ddditional funding through DCCs, grants, sponsorships, contributions

Total Estimated Sports Field Strategy Costs \$10,150,000

(in current dollars)
Balance for contingency
and inflation







Vision

To provide sports field infrastructure and assets that serve the community today and into the future.

Mission

To enhance, redevelop or develop outdoor sport infrastructure to improve quality and build and maximize capacity for organizations and the community as a whole.

Sports Field Strategy 2013 – 2023

Vision To provide sports field infrastructure and assets that serve the community today and into the future.

Mission To enhance, redevelop or develop outdoor sport infrastructure to improve quality and build and maximize capacity for organizations and the community as a whole.

Principles

- · Clustered sports fields with amenities
- Partner with SD 43 to share land use and costs
- Seek creative revenue and funding sources for infrastructure and field maintenance projects
- · Use synthetic turf field where feasible
- Use existing Allocation Policy to allocate fair and shared use of field sites
- Field sites will be available for organized league play, casual and informal use
- All Coquitlam residents will have access to enjoy outdoor field sports

Design Standards

The City of Coquitlam will continue to adhere to the design standards established in Sports Field Strategy 2002-2011 that identified Core Facilities and Optional Amenities for each of the playing field classifications.

Criteria For Moving Forward

- · Enhance or increase capacity and quality
- Provide more use/benefits to sport and the community
- More practice time
- · More game time

- Increase the number of participants in the sport
- Provide flexibility for changing needs
- Provide a variety of surfaces for sports and activities

Strategic Themes					
Sustainability	Multi-Use	New Development Opportunities	Building Relationships	Optimizing Resources	
		Goals			
Manage, maintain and reinvest in fields on a priority basis Provide the community the greatest return on investment	 Optimize multi-use/sport field sites Define opportunities and benefits Refocus/repurpose to increase effectiveness Provide a variety of play surfaces to accommodate different sports and activities 	New development and opportunities based on principles and priority framework Leverage unique features and opportunities Maximize community assets Generate community pride Cluster amenities and opportunities	 Develop partnerships Strengthen relationship with SD43 Increase interest and participation in sports Bridge sport and non-sport events at multi-use sites Engage and invest in volunteer and leadership development 	Maximize investment and return/benefits to community Identify and pursue avenues for revenue generation Consider field replacement reserves	
Actions					
Short Term 2014 – 2016 Trial grass mix at Mackin N and S Replace AT at Charles Best Reconfigure underused ball diamonds Short Term and On-going Trial new equipment and materials Medium Term 2017 – 2020 Replace Cunning AT Replace Fridge AT Replace 5 grass fields (owned lands) Long Term 2021 – 2023 Replace Mobilo AT Replace Percy Perry AT	Short Term 2014 – 2016 Town Centre North – convert grass to AT Short Term and On-going Add infrastructure to multi-use sites (washrooms, concessions, water, etc) Medium Term 2017 – 2020 Improve multi-sport collaboration and investment at TC as the premier outdoor field sport hub Work with SD43 to explore multi-use sites	 Short Term 2014 – 2016 Develop Gilleys Trail Park Concept Plan Short Term and On-going Partner with SD43 at new sites to enhance community amenities Medium Term 2017 – 2020 Develop new grass fields in Northeast Long Term 2021 – 2023 Develop new grass fields at Gilleys Trail 	Short Term and On-going Work with schools and Clubs to increase participation Bridge sports and events at multi-use sites Engage/invest community in increasing profile for outdoor sport Work with SD43 regarding access, use, agreements, volunteers Review Allocation Policy	Short Term and On-going Explore feasibility and potential for AT field replacement reserve via user contributions Support clubs with grants, sponsorships and fundraising	





Sustainability

reinvest in fields on a

To manage, maintain and priority basis that gives the community the greatest return on investment.

Multi-Use

To optimize and plan multi-use sites to define opportunities and benefits, and refocus/repurpose to increase effectiveness.

New Development **Opportunities**

To identify new development and emerging opportunities within a principle-based and priority framework.





Building Relationships

Optimizing Resources

To develop partnerships (where feasible) to advance the benefit and use of sports fields to the community.

To optimize resources
by investing to gain the
maximum return/benefit and
identify additional avenues
for revenue generation.







Field Sport Design Standards

The City of Coquitlam will continue to adhere to the design standards established in Sports Field Strategy 2002 – 2011 that identified Core Facilities and Optional Amenities for each of the playing field classifications.

Sustainability

Goals

- Manage, maintain and reinvest in fields on a priority basis
- Provide the community the greatest return on investment

Actions

- To replace the five current artificial turf fields at lifecycle end within the next ten years (Charles Best, Cunnings, Fridge, Mobilio, and Percy Perry).
- 2. To replace five grass fields that are past lifecycle replacement and will provide the most benefit and capacity for use. The CFSA and staff will work together to identify priority fields and undertake a review of the effectiveness of the investments.
- To explore the geotechnical feasibility and affordability of replacing grass fields north and south at Mackin Park and piloting a mix of synthetic and natural grass.
- 4. To trial new equipment and materials to maintain fields more efficiently.
- To reconfigure current underused baseball fields for casual use and redirect maintenance resources to priority fields.

Multi-Use

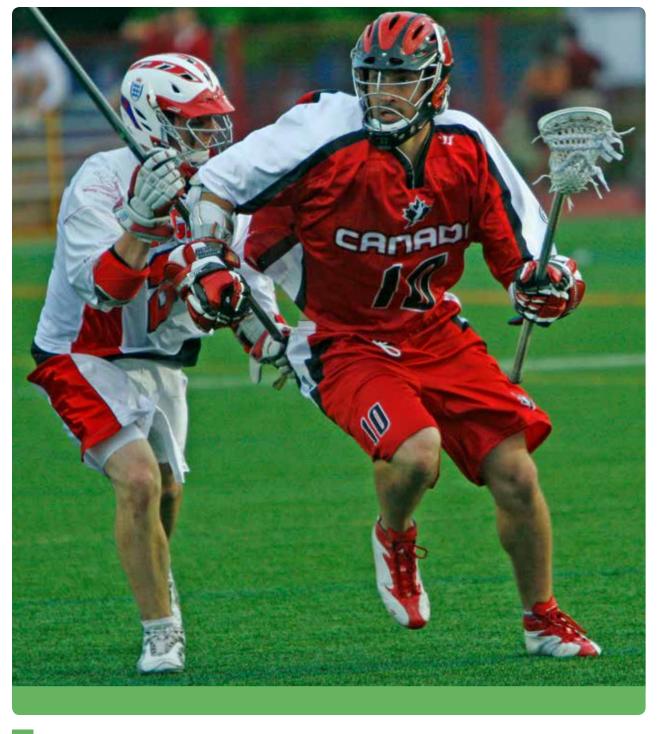
Goals

- Optimize multi-use/sport field sites
- Define opportunities and benefits
- Refocus/repurpose to increase effectiveness
- Provide a variety of play surfaces to accommodate different sports and activities

Actions

- 1. To explore strategies to improve multi-sport collaboration and investment at Town Centre as the premier outdoor field sport hub. This could be a TC Users' Task force focusing on the best use of the site and field house replacement in the future. The field house is near the end of its lifecycle; however, it has not been identified as a priority.
- To convert the grass field at Town Centre North to artificial turf to increase lit practice and game time and provide more flexibility. Baseball will also be accommodated on this artificial turf and recently replaced backstops will be incorporated into the configuration.
- To add servicing infrastructure to support other sports, activities and events when redeveloping or developing multi-use sites. This is ongoing and the CFSA provides a role in advising and working with staff.
- 4. To work with School District 43 and explore negotiations and opportunities at multi-use sites to provide additional and/or enhanced sports field assets and amenities for the community benefit.











New Development Opportunities

Goals

- New development and opportunities based on principles and priority framework
- Leverage unique features and opportunities
- Maximize community assets
- Generate community pride
- Cluster amenities and opportunities

Actions

- To plan for and assemble lands at the Gilleys Trail site to provide a future location for a destination City park with multi-sport fields.
- 2. To partner with School District 43 at new sites as opportunities arise in order to cluster community amenities.
- 3. To provide new neighbourhood level grass fields in the Northeast area as development occurs.
- 4. To provide new grass fields at Gilleys Trail.

Building Relationships

Goals

- Develop partnerships
- Strengthen relationship with SD43
- Increase interest and participation in sports
- Bridge sport and non-sport events at multi-use sites
- Engage and invest in volunteer and leadership development

Actions

- To work with schools and clubs to increase interest and participation in traditional, new and emerging sports and sports organizations.
- 2. To strengthen the relationship and agreements with School District 43.
- 3. To build synergies between sports, events and festivals at multi-use sites.
- 4. To engage the community and invest in volunteer and leadership development in the outdoor sports community.
- 5. To review the Allocation Policy.

Optimizing Resources

Goals

- Maximize investment and return/benefit to community
- Identify and pursue avenues for revenue
- Consider field replacement reserve generation

Actions

- To explore the feasibility and support for user contributions to field reserves to replace artificial turf.
- 2. To continue to support sports clubs in accessing grants, sponsorships and special project funding.

Coquitlam Sports Field Strategy

CAPITAL PROJECTS

2014	2015	2016	2017	2018
Convert grass field to artificial turf at Town Centre North \$2.5 M	Replace artificial turf at Charles Best \$1 M	Replace grass fields with artificial/grass mix at Mackin Park North & South \$1.3 M	Replace 1/5 grass fields on City owned land 1 x \$400K = \$400,000	Replace artificial turf at Fridge \$1 M
\$2.5 M	\$1 M	\$1.3 M	\$400,000	\$1 M

Total Available Funding = \$10,287,866

Capital Reserve = \$2,537,866 (as at 30/04/2013)

Annual Capital = \$7,750,000 (\$775,000/ year x 10 years)

Potential additional funding through DCCs, grants, sponsorships, contributions

OPERATIONAL PROJECTS

Ongoing

- ▶ Work with School District 43 re:access, use, agreements, volunteers
- Add infrastructure to multi-use sites (change rooms, concessions, washrooms, water, etc.)
- Trial new equipment and materials
- ▶ Work with schools and clubs to increase participation

2013

- Support clubs with grants, sponsorships, fundraising
- Reconfigure underused ball diamonds for casual use

2014

- Work with schools and clubs to increase participation
- Engage/invest community in increasing profile for outdoor sport
- Develop Gilleys Trail Concept Plan*

2013 - 2023

2019	2020	2021	2022	2023
Replace artificial turf at Mobilio \$1 M	Replace 1/5 grass fields on City owned land 1 x \$400K = \$400,000	Replace artificial turf at Cunnings \$350K	Replace 3/5 grass fields on City owned land 3 x \$400K = \$1.2 M	Replace artificial turf at Percy Perry \$1M
\$1 M	\$400,000	\$350,000	\$1.2 M	\$1 M

Total Estimated Sports Field Strategy Costs = \$10.15 M (in current dollars)

Balance for contingency and inflation

2015

- Multi-sport collaboration and investment (field house) at Town Centre Park
- Build synergies between sports and events at multi-use sites
- Explore feasibility and potential for AT field replacement reserve via user contributions

2016

Review Allocation Policy

*Projects Funded Through Development Cost Charges as Development Occurs

- Complete Gilleys Trail Park concept plan
- Develop new neighbourhood level grass fields in Northeast (3 potential sites)
- Develop new grass fields at Gilleys Trail

The City of Coquitlam, Josie Chuback and Ric Graham, Facilitators for the Coquitlam Sports Field Strategy 2013 – 2023, thank the stakeholder groups and staff for their contribution to this project.

Coquitlam Field Sport Association

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Cheetahs Track and Field Club

Judy Needham

Tara Self

Paul Self

Baseball

Coquitlam Amateur Baseball Association (CABA)

Wes Taylor

Coquitlam Little League

Ray Veltin

Bruce Michael

Jim Rogers

Tri-City Challengers Baseball

John Casey

Coquitlam Moody Minor Baseball

Steve Ashley

Glenn McCullough

Field Hockey

Tri-City Field Hockey

Brian Lewis

Cydney Smythies

Carol Coulson

Rugby

United Rugby

Sean Dingley

Mike Collins

Lisa O'Neill

Kevin Startin

Soccer

Adult Mixed

Soccer League

Brian Freeze

Coquitlam Over 40's Soccer

Roger Burkett

Joe Logan

Coquitlam Metro

Ford Soccer

Joe Basic

Alex Barnetson

Metro Women's

Soccer League

Barry Parish

North Coquitlam

United Soccer

Al Fruin

Rick Morrill

Shaelee Read-Olley

Softball

Coquitlam Minor
Softball Association

Debbie Carroll

Martin Tilt

Clive Yule

Dogwood SloPitch

Softball

Don Fraser

Glen Bennett

Dogwood SloPitch

Softball – Competitive

Art Mori

Glen Pine Seniors

SloPitch Softball

Len Damberger

Raili Damberger

Great West Slo-Pitch

Kim Baker

Tri-City Slo-Pitch

Al Lasnier

Special Olympics

Special Olympics BC

Keith Anderson

Lois McNary

Cricket

Windies Cricket Club

Patrick Davey

Louie Sutherland

Derwin Brooks

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Adanac Field Lacrosse

Cristina Stroup

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School District 43

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Above all...

Coouitlam