City of Coquitlam | 2026 Budget Overview

Financial Plan Overview

Overview

The City's draft Five-Year Financial Plan includes three parts: the Capital Plan which funds the cost of new and replacement infrastructure and assets; the Utility Fund Operating Plan which is a self-balancing fund required to support the City's water, sewer and drainage utilities; and the General Fund Operating Plan which includes funding for ongoing municipal services and activities such as police, fire and parks and recreation services. Development of the draft Five-Year Financial Plan begins with assessments of the internal and external operating environments which provide the context for the resulting budgets. The internal review starts with the City's Strategic and Business Plans while the external review assesses the economic climate and public input through a variety of community engagement opportunities.

The City continues to operate amid an uncertain environment, with recent years challenged by significant cost escalations and inflation, new provincial housing legislation that directly impacts the City's core capital revenue sources, and recently, ongoing tariff and trade tensions that may have an impact on the City's business and finances. Given the impact of these global and national economic challenges on taxpayers, now more than ever, the City is focused on ensuring that every dollar is spent wisely, efficiently, and in a way that delivers the greatest value to the community.

The goal is to develop a final plan that will support the principles of long-term financial sustainability, stability in property taxation, and flexibility to respond to emerging pressures. Despite the increasing volume and complexity of the legislative environment, the City remains committed to maintaining existing services amid significant cost increases and escalations, while also planning for ongoing community growth and the capital investments required to support both new and existing residents. These efforts are carefully balanced against significant affordability challenges experienced by residents and businesses.

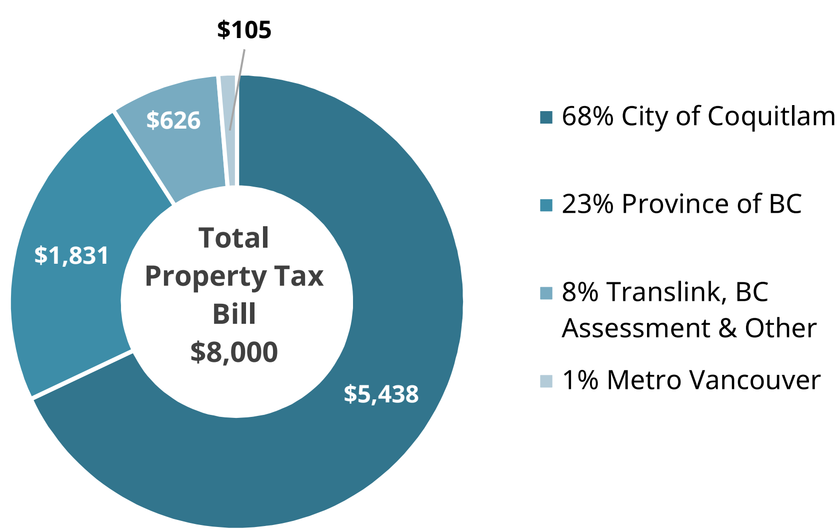
Property Tax and Utility Rate Increases

PER AVERAGE HOUSEHOLD ($)	Property Taxes	Water		Sewer & Drainage	Solid Waste	TOTAL	
		Single	Multi			Single	Multi
Expenditures	177	41	24	33	10	261	244
Revenues	(58)	(21)	(12)	(26)	(2)	(107)	(98)
Base Budget Increase	119	20	12	7	8	154	146
Reductions	(16)	(13)	(8)	-	(4)	(33)	(28)
2026 Base Budget Increase	**103**	**7**	**4**	**7**	**4**	**121**	**118**
2026 Base Budget Increase (%)	***3.75%***	***1.0%***	***1.0%***	***1.0%***	***1.0%***		
2026 New Requests:							
New Funding Requests	*19*	*7*	*4*	*22*	*-*	*48*	*45*
Additional Decisions	*(12)*	*-*	*-*	*-*	*-*	*(12)*	*(12)*
Total Property Tax and Rate Increase	***110***	***14***	***8***	***29***	***4***	***157***	***151***
Total Property Tax and Rate Increase (%)	***4.00%***	***2.0%***	***2.0%***	***4.0%***	***1.0%***		

The above does not reflect taxes collected on behalf of other governments such as Provincial School Tax and TransLink.

TOTAL HOUSEHOLD IMPACT (SF/MF) – Average House $4,575		
	Yearly	***Weekly***
Base Tax and Utility Rate Increase	***$121/118***	***$2***
Total Tax and Utility Rate Increase	***$157/151***	***$3***

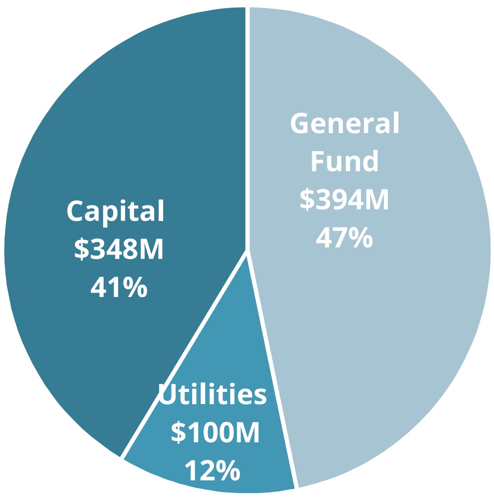
Distribution of the 2025 Property Tax and Utility Fees for the Average Single Family Residential Home



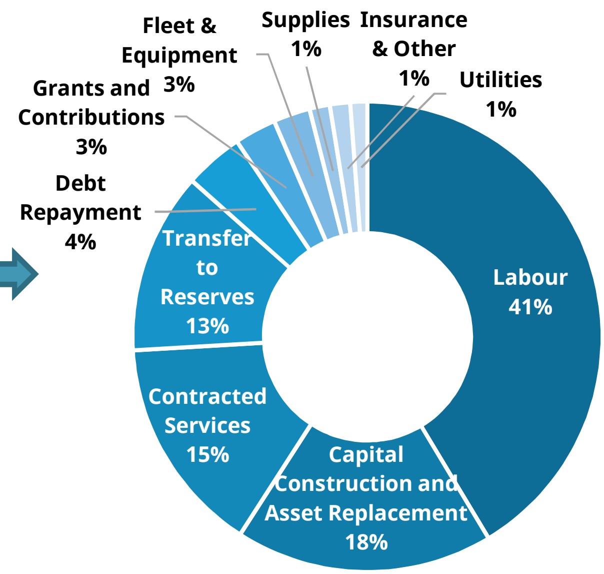
DRAFT Financial Plan

General Base Financial Plan ($394M)

Total 2026 City Budget ($842M)

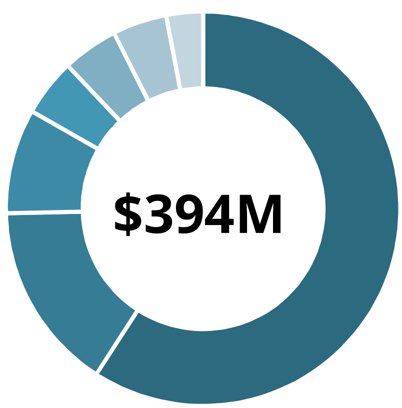


General Base Operating Plan ($394M)



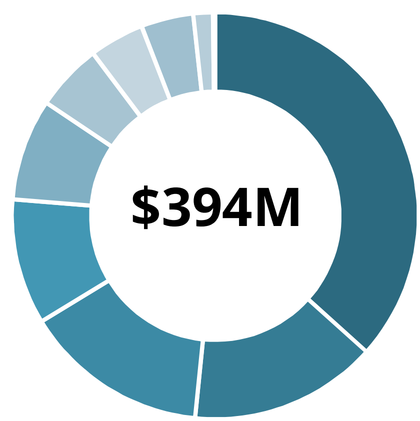
Breakdown of General Operating Plan ($394M)

Draft 2026 General Operating Revenues



- 59% Property Taxes
- 15% Municipal Land Sales & Other Development Fees
- 9% Fees Charged
- 5% Transfer from Reserves
- 5% Other Fees
- 4% Investment Income
- 3% Other Revenue

Draft 2026 General Operating Expenditures



- 37% Fiscal Services
- 15% Police Protection
- 15% Parks, Recreation and Culture
- 10% Fire/Rescue Services
- 8% Engineering & Public Works
- 5% Corporate Services
- 4% Deputy Chief Administrative Officer
- 4% Planning & Development
- 2% Community Safety
- <1% Chief Administrative Officer

File #: 05-1700-20/000/2026-1 Doc #: 5746968.v8

New Budget Requests – General Fund

The New Budget Requests section summarizes the new funding requests and related impacts that are outside of the City's base budget. Descriptions for each of the requests are provided within the respective department highlights.

Description	Tax Impact (%)
Revenue Requests	
5 requests for fee increases valued at $391,300	(0.18%)
Net Zero – Labour Conversion Requests	
7 requests valued at $583,500 (plus $10,000 one-time tool costs)	0.00%
Self-Funded Requests	
2 requests valued at $670,000	0.00%
New Funding Requests	
10 E-Team recommended requests valued at $1,421,700	0.65%
3 Other requests valued at $246,200	0.11%
Additional Decisions	
1 Additional Decision	(0.45%)
Grant & Municipal Contribution Requests	
7 requests valued at $251,700	0.12%

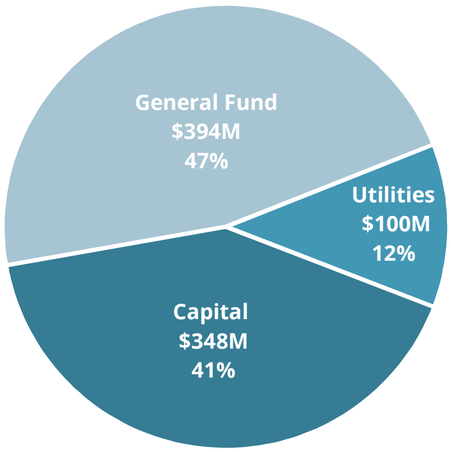
The following requests are included above, but are organization-wide and not covered under any specific department. As such, they are outlined separately below to provide additional detail.

Description		Value ($)	Net Cost ($)	Tax Impact (%)
Additional Decisions				
Contribution to Capital		(980,000)	(980,000)	(0.45%)
Rationale:	• Ongoing tax-funded contributions to capital proposed to be funded by the Casino Municipal reserve			
Total		**($980,000)**	**($980,000)**	**(0.45%)**
Community Grant Increases				
Coquitlam Search and Rescue		1,000	1,000	-
Tri-Cities Housing and Homeless Task Group Funding (2026-2027)[1]		12,900	12,900	-
Total		**$13,900**	**$13,900**	**-**

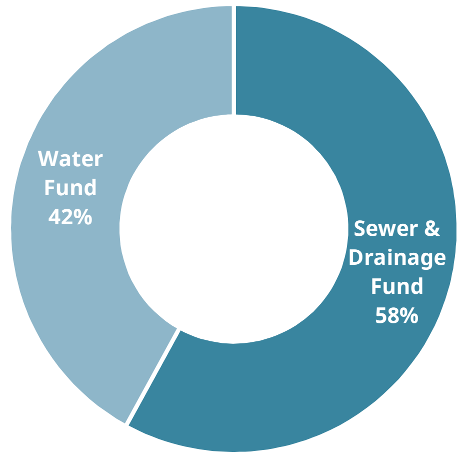
[1]Two-year request at $12,900/year, for a total ask of $25,900.

Utilities Base Operating Plan ($100M)

Draft 2026 Total City Budget ($842M)



Draft 2026 Utilities Operating Budget ($100M)



Highlights of the Base Utility Budget increases resulting in a 1% rate increase to each of the City's Water and Sewer & Drainage rates:

- A projected $1.2M increase in the base Metro Vancouver Sewerage & Drainage District Levy[1]
- A projected $1.4M increase in Metro Vancouver water purchase costs[1], offset with a consumption reduction of $0.7M
- $0.8M combined water and sewer and drainage increase to the contribution for infrastructure renewal and operating costs associated with new capital

[1]*Based on Year 2 of Metro Vancouver's 2025-2029 Financial Plan; Metro Vancouver's draft 2026-2030 Financial Plan was not available at time of budget preparation.*

New Budget Requests – Utility Funds

The New Budget Requests section summarizes the new funding requests and related impacts that are outside of the City's base utility budgets. Descriptions for each of the requests are provided within the respective department highlights.

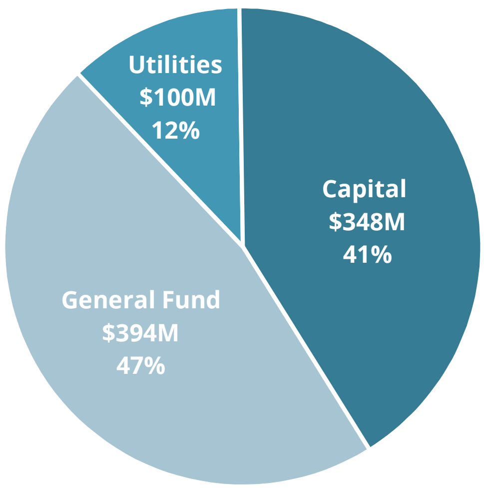
Description	Rate Impact (%)
Net Zero – Labour Conversion Requests	
1 Sewer & Drainage Fund – request valued at $93,800	0.00%
New Funding Requests	
4 Sewer & Drainage Fund – requests valued at $1,426,700	2.82%
1 Water Fund – request valued at $390,000	1.00%
1 Solid Waste Fund – request valued at $43,100	0.45%

Utility Rates Summary

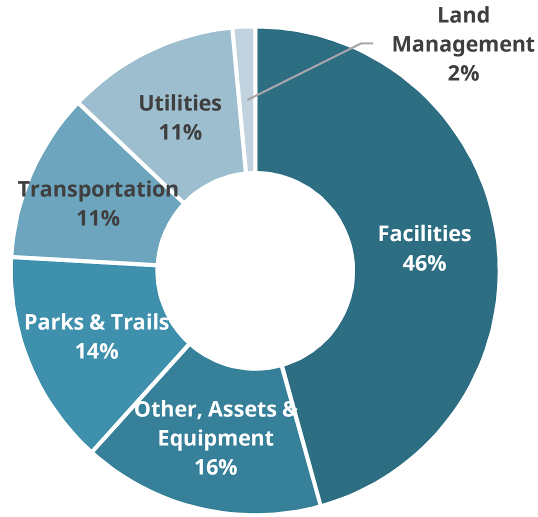
		2025	Base Budget Increase	New Requests	Total 2026
Water	**Levy Increase (%)**		**1%**	**1%**	**2%**
	Single Family ($)	699	7	7	713
	Multi – Family ($)	419	4	4	427
	Metered Rate (%)		**18%**	**-**	**18%**
	Peak Rate ($ per m^3)	2.1526	0.3875	-	2.5401
	Non-Peak Rate ($ per m^3)	1.4350	-	-	1.4350
Sewer & Drainage	**Levy Increase (%)**		**1%**	**3%**	**4%**
	Flat Levy ($)	636	6	19	661
	Assessment Levy ($)	96	1	3	100
	Metered Rate (%)		**18%**	**-**	**18%**
	Base Rate ($ per m^3)	1.6526	0.2975	-	1.9501
	BOD/TSS Rate ($ per m^3)	0.8263	0.1488	-	0.9751
Solid Waste	**Levy Increase (%)**		**1%**	**-**	**1%**
	Flat Levy ($) (240L cart)	375	4	-	379

Base Capital Plan ($348M)

Total 2026 City Budget ($842M)

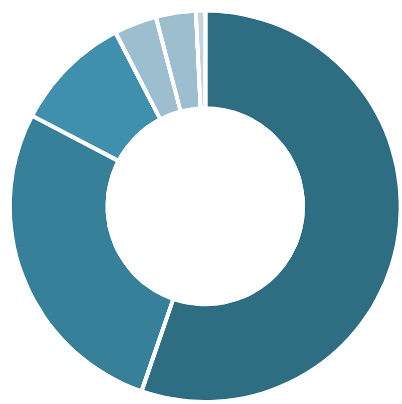


2026 Capital Plan ($348M)



2026-2030 Capital Plan ($822M)

2026-2030 Capital Funding ($822M)



Project Category ($000s)	2026	2027	2028	2029	2030	Total
Facilities	159,107	4,634	8,860	4,373	7,812	184,786
Other, Assets & Equipment	55,731	11,994	11,260	10,121	9,936	99,042
Parks & Trails	49,500	36,943	30,620	36,180	29,630	182,873
Transportation	38,998	34,771	33,883	32,449	30,156	170,257
Water	20,706	9,725	10,597	7,606	6,190	54,824
Drainage	13,476	13,389	24,410	12,046	5,725	69,046
Sewer	5,475	7,110	7,385	7,270	7,325	34,565
Land Management	5,200	5,200	5,200	5,200	5,200	26,000
Waste	100	100	100	100	100	500
Grand Total	**348,293**	**123,866**	**132,316**	**115,345**	**102,074**	**821,893**

File #: 05-1700-20/000/2026-1 Doc #: 5746968.v8

New Budget Requests – Capital Fund

The New Budget Requests section summarizes the new funding requests and related impacts that are outside of the City's base budget. Descriptions for each of the requests are provided within the respective department highlights.

New Capital Requests ($000s)	Total ($)	2026 ($)	2027-2030 ($)
Fraser Mills Community Centre	60,000	-	60,000
Financial Systems Modernization	12,850	7,026	5,824
Town Centre Park Improvements	7,200	7,200	-
Poirier Sports Leisure Centre Building Component Replacement	5,700	4,000	1,700
Fire SCBA Replacement – *supplemental funding*	2,514	2,514	-
Fraser Mills Parks	2,500	2,500	-
Building Component Replacement Program – *supplemental funding*	1,600	-	1,600
Sports Field Renewal Program – *supplemental funding*	1,310	1,310	-
Voluntary Residential Water Metering	1,000	1,000	-
Auto Extrication Equipment – *supplemental funding*	446	446	-
Operational Technology Security Program	425	425	-
New Fleet Vehicles	147	147	-
Streetscape Enhancement Program	379	379	-
Fire Mobile Data Terminals (MDT)	100	100	-
Fire Qlik Integration into First Due RMS	60	60	-
Total	**$96,231**	**$27,107**	**$69,124**

Description	Tax Impact (%)
Requests Funded From Reserves	
13 requests valued at $6,197,600	(0.00%)

The following request is included above, but is organization-wide and not covered under any specific department. As such, it is outlined separately below to provide additional detail.

Description		Value ($)	Net Cost ($)	Tax Impact (%)
Requests Funded From Reserves				
ACC & DCC Matching Funding Increase		4,895,500	-	-
Rationale:	• Reallocation to address ACC and DCC matching program funding gaps. • Early retirement of debt to offset remaining funding gaps without the need to increase property taxes			
Total		**4,895,500**	**-**	**-**

Infrastructure Sustainability Update

The City has a robust policy and funding framework to provide sustainable funding for its public infrastructure which addresses both short-term and long-term pressures. This year, the City completed a corporate infrastructure and asset management assessment, which identified a calculated annual infrastructure funding gap of $33.0 million.

Category ($000)	Replacement Value	Updated Average Annual Target Investment (AATI)	Existing Funding	Annual Funding Gap
General Fund (20 year)				
Transportation	1,841,700	16,827	11,085	(5,742)
Facility Components	180,300	6,110	5,617	(493)
Parks Infrastructure	186,600	6,545	3,960	(2,585)
Fleet & Other	136,400	11,034	7,478	(3,556)
Buildings	1,295,405	12,796	6,243	(6,553)
Total General Fund	**3,640,405**	**53,312**	**34,383**	**(18,929)**
Utility Funds (40 year)				
Sewer & Drainage	1,827,000	19,533	8,191	(11,342)
Water	787,000	8,517	6,030	(2,487)
Solid Waste	4,800	484	333	(151)
Total Utility Funds	**2,618,800**	**28,534**	**14,554**	**(13,980)**
Grand Total	**6,259,205**	**81,846**	**48,937**	**(32,909)**

File #: 05-1700-20/000/2026-1 Doc #: 5746968.v8